Introduction and recap of discussions at previous meetings and pre-meeting survey 30JUN2021

Lars Endahl 12th EFSPI Leadership Meeting

EUROPEAN FEDERATION OF STATISTICIANS IN THE PHARMACEUTICAL INDUSTRY Representing Statistical Associations in Europe

FS

life-changing careers

We have been talking and writing about statistical leadership (or lack thereof) for years

| PHARMACEUTICAL STATISTICS Pharmaceut. Statist. 2002; 1: 35–43 (DOI:10 | 0.1002/pst.00 | 5) | THE | The American Statistician | |
|---|---------------|---|---|---|--|
| Do statisticians | | The American Statistici | an | Taylor & Franci Taylor & Francis Taylor & Prancis Taylor & Prancis Taylor & Francis | nepage: <u>https://amstat.tandfonline.com/loi/utas20</u> |
| A. P. Grieve ^{*,†} Statistical Research Centre Pfizer CT13 9NJ, UK | | no Will Celebrate Our | 200th Annivers | ary? | easing Our Value and |
| The Role of Statistics in Regulatory Decision Mak | | DOI: 10.100 tirs.sagepub.com | sen ²⁾ , Chrissie | Fletcher ³⁾ , Michael Branson ⁻⁷ , Cr | rristoph Gerlinger ⁵⁾ The Netherlands, ³⁾ Amgen, UK, Id Gynecology, Obstetrics and |
| Lisa M. LaVange, PhD ¹ | https://do | Di.org/10.1002/sim.7998 Reproduction | 2 AG, Switzerland, ²⁾ Al AG, Switzerland, ⁵⁾ ne, University Medical S | bbott Healthcare From Berlin, ar Bayer Pharma AG, Berlin, ar School of Saarland, Germany | The Netherlands, ⁵⁷ Amgen, Org ad Gynecology, Obstetrics and novo nordisk |

Statistics Leaders Meeting 2019 – Statistics Leaders Group





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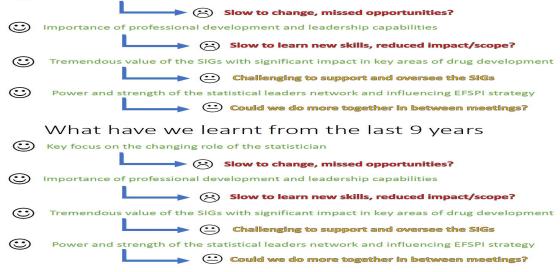
European Federation of Statisticians in the Pharmaceutical Industry Representing Statistical Associations in Europe

Reflections and lessons learnt of EFSPI Statistics Leaders Meetings 2010-2018

Chrissie Fletcher, Ulrich Burger, Armin Schueler, Stefan Driessen 3-4th July 2019, 10th EFSPI Statistics Leaders Meeting

What have we learnt from the last 9 years

EXEMPTION Key focus on the changing role of the statistician





5

Question on ways to enhance influence among statisticians – EFSPI 2019

Q: What do you think are core leadership skills, that statistician need to improve on in your organization to have more influence and how are these different from other functions (e.g. marketing, sales, physicians, regulatory, ...)?

Agree on the 3 most important skills for statistician to improve on and explain in one sentence how they are different (or not) compared to other functions?

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Agree on the 3 most important skills for statistician to improve on and explain in one sentence how they are different (or not) compared to other functions?



6

Question on ways to enhance influence among statisticians – EFSPI 2019

| Q: Wh statist have n other f | N | ly summary from the survey | that tion to from 8, |
|---------------------------------------|---|--------------------------------------|-------------------------------|
| regula | S | | |
| Agree | - | Effectively communicating data | an to |
| improv differei | - | Speaking up beyond just "statistics" | r are |
| | - | Being bold | |
| | - | Winning spirit | |
| | - | Enjoy negotiations | |

During discussions, it became clear that to be impactful as a statistician it is necessary to combine technical strengths with soft skills, leadership and bigpicture thinking.



EFSPI 2021 follow-up

4. How does your organisation approach 'statistical leadership'? Please select those that are applicable.

| | | Response Percent | Response Total |
|---|---|---------------------|-------------------|
| 1 | We have a career development programme for statisticians focusing on leadership skills for specialists | 13.33% | 2 |
| 2 | We offer individual courses to stimulate statistical leadership | 40.00% | 6 |
| 3 | We send people to external programs focusing on leadership skills | 40.00% | 6 |
| 4 | We encourage listening to relevant podcasts, attending conferences etc. | 46.67% | 7 |
| 5 | We have not yet launched any statistical leadership initiatives | 13.33% | 2 |
| 6 | Other (please specify): | 13.33% | 2 |
| | | answered | 15 |



EFSPI 2021 follow-up

5. Did the EFPSI Statistical Leaders discussions/slides from 2019 help in your efforts to nurture 'statistical leadership'? https://www.efspi.org Please, select one of the following.

| | | Response Percent | Response Total |
|---|---|---------------------|-------------------|
| 1 | Yes, a lot | 20.00% | 3 |
| 2 | Yes, a little | 26.67% | 4 |
| 3 | No, not really | 33.33% | 5 |
| 4 | No, we have not yet launch any statistical leadership initiatives | 6.67% | 1 |
| 5 | No, we are not aware of the above mentioned discussions/slides | 13.33% | 2 |
| | | answered | 15 |



EFSPI 2021 follow-up

6. Would you like EFSPI to support future development of leadership skills for statisticians? Please select those that are applicable.

| | | Response Percent | Response Total |
|---|--|---------------------|-------------------|
| 1 | Yes, via courses | 80.00% | 12 |
| 2 | Yes, via inspirational podcasts or seminars | 80.00% | 12 |
| 3 | No, we don't see a need for that | 6.67% | 1 |
| 4 | If yes, what is your personal commitment to support it? | 53.33% | 8 |
| | | answered | 15 |



Today's agenda on leadership development

| | Career development and leadership skills for biostatisticians | |
|--------|---|--|
| 5 min | Introduction and recap of discussions at previous meetings and pre-meeting survey | Lars Endahl, Statistical VP, Novo Nordisk |
| 15 min | Leadership skills development for biostatisticians | Anna Karina Trap Huusom, Senior Director, Biostatistics & Programming, Lundbeck |
| 15 min | Career development for biostatisticians | Lars Endahl, Statistical VP, Novo Nordisk |
| 15 min | Opponent's view: are we making progress and if not, why? | Andy Grieve, Statistical Research Fellow, UCB Pharma |
| 20 min | Discussions and sharing in break-out sessions | All |
| 20 min | Panel discussion and sharing in plenum | Panel: Anna Karina Trap Huusom, Lars Endahl & Andy Grieve Moderator: Tina Christiansen |



